





### Innovation via Collaboration

in the development of the University of Edinburgh CMS



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- Head (Acting) of Website & Communications
  - Information Services, The University of Edinburgh
- Joined University in 2013
- Previously, owned his own web development company in Greece
- Motor racing fan



#### Tim J. Gray

- Senior Project and Programme Manager
- Joined University in 2008
- Previously, 10 years with Volkswagen AG
- Occasional photographer
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#### Overview

- Our environment
- What we offer
- Challenges
- Collaboration initiatives
- Achievements (to date)
- What's next?





## University Bingo

1583	35,575	1996
3+3	1500	837,000
300	62	2015





# Corporate CMS (EdWeb) coverage

- 75% of Business Units
- approx. 350 of 1500 websites (23.33%)
- approx. 50,000 of 837,000 (Google scan) pages (6.9%)

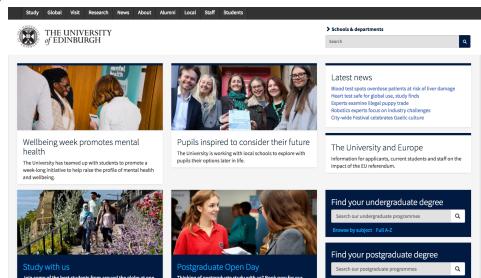
← Long Tall — →





#### What is EdWeb?

- Corporate University Website (<a href="https://www.ed.ac.uk">https://www.ed.ac.uk</a>)
- Back-end Web CMS
  - Powered by Drupal 7
- Training & support delivery
- Continuously enhancing
- It's Free!







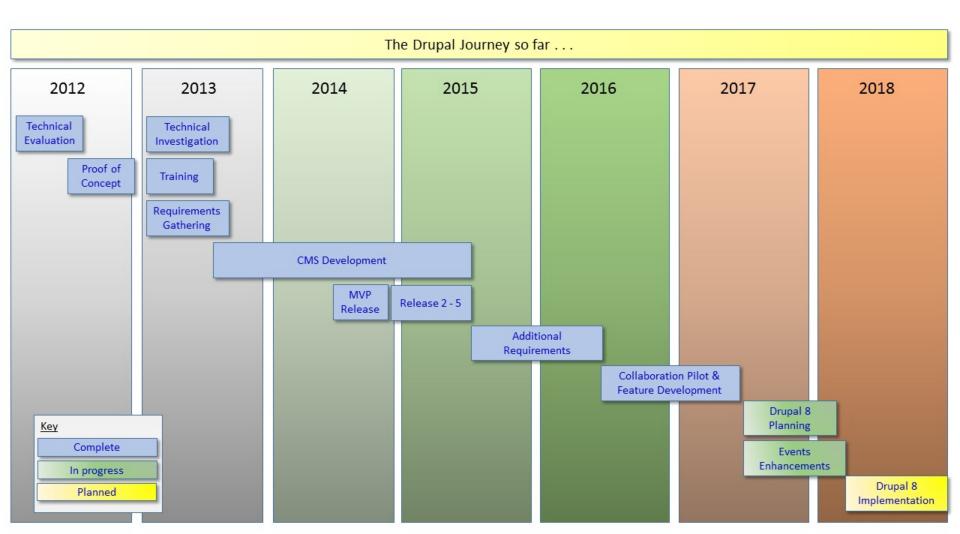
# The University Web Landscape

School A Event Z School B Centrally managed Event Z website School B Unit X Unit X framework **Local Theming & Styling** Design Framework (EdGEL) Programme & Project Management **Local Project Management Central Training & Support Local Training & Support EdWeb Distribution EdWeb Central** Local Code Development Local Infrastructure IS Infrastructure Search Engine





#### From concept to community...











## Challenges in our environment

- Not clear web governance route
  - To be re-launched in 2018, alongside new strategy
- A lot of devolved sites
- More than needed committee-type decision making
- Culture of collaboration













#### Collaboration Initiatives

- Communities of practice
- Allow stakeholders to have a say in development
- Share our code & enable contributions
- Technical guidance & support
- Change processes to make collaboration easier





# Communities of practice

- Audience-tailored events
- Not just broadcasting
- Provide a "focus" and follow up by open questions/discussion
- Lot of attendees are our users
- Training & Support





## Community-driven road map

- EdWeb Steering Group
- User Surveys
- We are practitioners, we feel the pain!
- Horizon scanning





### University community code sprint

#### A day to come together

- 4 code sprints
- 12 15 participants

#### To work on our CMS

• 40+ issues resolved

Live and breathe code!







#### Process adaptation

#### Manage change

Formal process, using ITIL

#### **Evolve**

Continuous development model

#### Use lots of common sense

Communicate early, be responsive





# Achievements (to date)

- Having an open discussion about EdWeb development direction
  - Alignment with other high-level web projects
- Stakeholder investment
- Foster and support a University-wide open source community
  - Code submissions into EdWeb's code
- Steady transition to a true continuous development model









#### Review. Improve. Test.

- Wider collaboration, exploit opportunities
- Open up more to other similar minded organisations
  - Not only Higher Education
- Formalise continuous development model
  - Aligning with the new web strategy & governance



## Thank you!

- Get in touch:
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  - Tim: tim.gray@ed.ac.uk, @TartanZonePhoto
- We'll be at the social gathering later!
- Collaboration/Drupal posts in our blogs:

http://edin.ac/edweb-collaboration

http://edin.ac/SwDevBlog-Drupal